Safer Lincolnshire Partnership

Annual Report 2025-26

A word from our chair

Over the past year, the Safer Lincolnshire Partnership (SLP) has continued to demonstrate the strength of partnership working in addressing complex community safety challenges across our county. In a period of ongoing change, our shared commitment to keeping Lincolnshire safe has remained steadfast.

2025–26 has been a year of transition from strategy into delivery. Building on our Strategic Needs Assessment, we have begun implementing our 2025–2028 Strategy, ensuring that our activity is firmly rooted in evidence and focused on the issues that present the greatest risk of harm to our communities.

A key development this year has been the introduction of a project-based delivery model. This approach is enabling us to be more targeted, agile and outcome-focused, directing collective resources towards priority themes and locations, while remaining responsive to emerging need.

We have already seen strong progress. Alongside maintaining our core statutory responsibilities, including Prevent, domestic abuse-related death reviews and preventative education, we have strengthened our use of data and insight to inform decision-making. The establishment of a Data and Insight Board and improvements to case management systems are enhancing our ability to work as a coordinated and effective partnership.

Our place-based projects in Skegness and Gainsborough highlight the value of this approach, bringing partners together to tackle anti-social behaviour, serious violence and vulnerability in communities facing some of the greatest challenges. Early indicators show improved partnership coordination, stronger engagement with local businesses and communities, and a more aligned system response.

At a countywide level, our focus on key drivers of harm, including unemployment, reflects our continued commitment to prevention and early intervention. By addressing the root causes of crime and vulnerability, we are working to deliver more sustainable, long-term outcomes for individuals and communities.

We recognise that much of this work is still in its early stages. However, there is clear evidence of strong partner engagement, a shared sense of direction, and a commitment to learning and continuous improvement. Our approach is intentionally iterative, allowing us to refine and strengthen delivery as we build our evidence of what works.

As we look ahead, we will continue to strengthen our performance framework, improve how we measure impact, and ensure that community voice and lived experience shape our work. This will be key to demonstrating the difference we are making across Lincolnshire.

I would like to thank all partners, stakeholders and communities for their continued commitment and collaboration. Together, we are building a safer, more resilient Lincolnshire.



M. J. Parker

Martyn Parker, Chair of the SLP

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Executive Summary

Safer Lincolnshire Partnership's Achievements 2025-6:

What We Said We Would Do (AGM 2025)	What We Did (2025-2026)
Robust exit management from the 2022-2025 strategy and underpinning delivery plan	We successfully progressed and completed all required actions in line with the agreed timeline for the 2022-2025 strategy exit management with the final Core Priority Group (CPG) meetings finalising in July 2025. Following this, we ensured that all exit management requirements were fully

	addressed, with a comprehensive final update presented and formally signed off at the September Strategy Board.
Publish the SLP Strategy 2025-2028	We successfully published the SLP Strategy 2025-2028 in June 2025, drawing on contributions from partners to ensure a collaborative approach from the partnership. The strategy was formally reviewed and signed off by key stakeholders at Strategy Board, providing a clear, shared vision, objectives, and delivery framework for the period 2025–2028, and was launched in line with the agreed timetable.
Initiate implementation of the 2025-2028 strategy with a focus on mobilising the project approach to delivery	The SLP has made strong progress in implementing its 2025-28 Strategy and establishing a more targeted, evidence based approach to delivery. The move to a project based model has enabled the Partnership to focus activity on areas and issues of greatest need, including priority localities and key drivers of harm such as unemployment. Whilst many projects remain in early stages, there is clear evidence of: • Strong partnership engagement. • A robust evidence base for decision making. • Alignment with statutory responsibilities. • A commitment to prevention and early intervention.
Refresh the SLP ASB Strategy	Progress on refreshing the SLP ASB Strategy was impacted by capacity constraints, resulting in a delay to the original timeline.

	However, this has now been addressed, and the strategy has been reviewed and refreshed to ensure it remains relevant and aligned with current priorities. The updated version is currently being finalised and will be circulated to partners for final input and feedback prior to publication.
Refresh the SLP Serious Violence Reduction Strategy 2025/2028	We produced an interim update to the Serious Violence Needs Assessment. Drawing on this assessment, we worked in consultation with partners to refresh the SLP Serious Violence Reduction Strategy 2025–2028, ensuring it reflects current priorities and local need. The updated strategy was successfully finalised and published in January 2026.
Further development of routine data scanning and performance mechanisms	As part of the new strategy, part of the universal offer was data and insight. In light of this, the Data and Insight Board was established in May 2026 with it's aim to strengthen the partnerships ability to: • Systematically analyse multi-agency data. • Identify emerging risks and trends. • Inform commissioning and strategic planning. The Partnership will continue to build on using data, insight and learning to ensure that it delivers meaningful and sustainable improvements in community safety across Lincolnshire.
Launch the refreshed SLP Website	We successfully launched the refreshed SLP website in August 2025, incorporating a more engaging, colourful design to enhance the overall customer experience. The launch

	was actively promoted through LCC communications channels and the SLP newsletter to maximise reach and awareness.

During 2025-26 the SLP moved from a thematic approach to a project-based approach to meet statutory duties, this meant exit managing from our previous operating structure and commencing the initial mobilisation of our revised structure and operational delivery model, ultimately Core Priority Groups (CPG's) were closed down, and new Project Group Meetings replaced them.

Introduction

This annual report provides an overview of the Safer Lincolnshire Partnership's activities and achievements in the last 12 months and also makes note of our future plans moving forward.

The SLP, as the informally-merged community safety partnership, has multiple statutory duties and aims to:

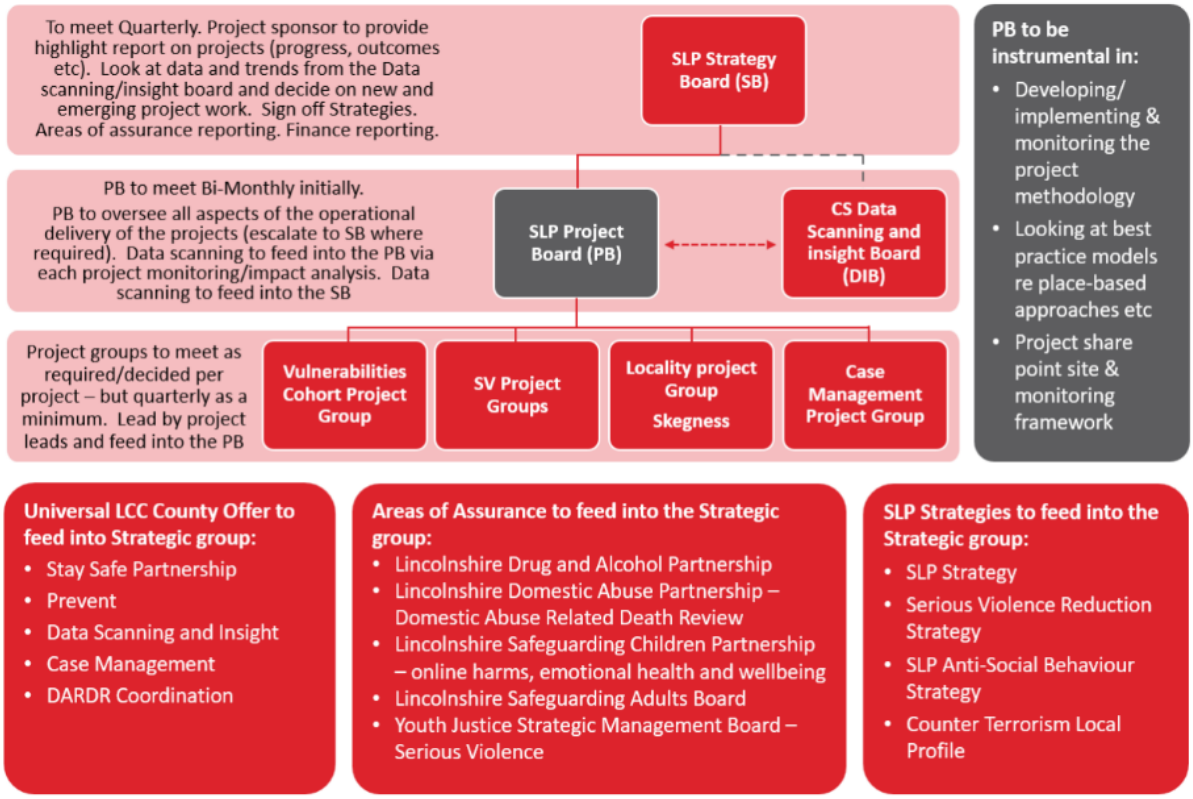
- Reduce crime and disorder and increase the safety of individuals and communities across Lincolnshire;
- Ensure those living, working or visiting Lincolnshire feel safe and are equipped to cope with any hazards or threats they may encounter;
- Improve communication, coordination and cooperation between agencies allowing them to work together more efficiently and effectively.

It is a statutory obligation for the partnership to produce a strategic assessment. The assessment to inform the 2025-2028 strategy was completed and presented to the Strategy Board (SB) in June 2025. An extensive strategic needs assessment (SNA) has been undertaken to inform the Community Safety Strategy for Lincolnshire; including analysis of demand, prevalence and performance data. It also incorporates findings from stakeholder engagement with partners in the county and community engagement through questionnaires and surveys. Furthermore, the needs assessment provided an overview of current trends in relation to crime and disorder in Lincolnshire and contextual information to assist with understanding possible drivers for changes in trends and themes. The findings of the strategic assessment underpin this strategy and form the basis for action over the next 3 years.

As of September 2023, Prevent falls under the governance of SLP. In doing so that provides county wide strategic oversight and a forum for escalation should that be required. In

addition to delivery plan updates, assurance will be provided to Strategy Board (SB) on a 6 monthly basis.

The SLP Structure



All projects will be underpinned by routine data scanning and analytical insight. The strategic group will regularly evaluate and analyse emerging trends to then divert resources into appropriate projects. Projects will be informed by findings from the SNA and wider fundamental principles, such but not limited to, tackling reoffending pathways, utilising incremental approaches to tackling Anti-social Behaviour and the responding to specific needs of women and girls at risk of entering the criminal Justice system.

Assurance will be sought where findings from the SNA that would merit action fall outside of the governance of the SLP. Mechanisms for assurance will be established and mobilised during 2025-2026.

Our Approach

Projects which fall under the governance of SLP will fall into one of three categories:



SLP universal offer: Prevent, preventative education, Domestic Abuse Related Death Reviews[1], data analysis, shared case management system

County wide projects: can be focused on cohorts of people, systems, processes or issue based but cut across the County

Local projects: place based, cohorts, systems, process or issue based

SLP Universal Offer

The SLP universal offer focuses on prevention and early intervention across the whole population. This includes Prevent, delivering preventative education, undertaking Domestic Abuse Related Death Reviews, using data analysis to identify trends and risks and the use of a shared case management system.

Prevent

PREVENT is part of the UK Government's Counter-Terrorism strategy and its aim is to stop people being drawn towards terrorism or supporting terrorism. This involves supporting individuals who may be susceptible to extreme ideologies and re-directing them as opposed to criminalising then. PREVENT training aims to give frontline staff, community workers and key people in the community an understanding of PREVENT, how it works and crucially, how important their role is within the strategy. The Counter-Terrorism and Security Act 2015 (Section 19) places a duty on specified authorities to have 'due regard to need to prevent people from being drawn into terrorism'. The duty commenced on 1st July 2015 for authorities specified in Schedule 6 and outlines how the duty should be implemented within each authority.

Strategy: Stop people being drawn towards terrorism or supporting terrorism.

Parameters:

- Tackle the ideological causes of terrorism
- Intervene early to support people susceptible to radicalisation
- Enable people who have already engaged in terrorism to disengage and rehabilitate.

What will success look like: Identifying people who may be at risk of radicalisation and support them to change direction. We will work with partners and communities to help support vulnerable people and build resilience with groups or individuals who seek to

Achievements:

- "Excellent" Prevent Training Strategy
  - Lincolnshire's Prevent Training programme has been described as "excellent" by the Home Office. During 2025-26 the LCC Trainer delivered face to face training to 1175 people across Lincolnshire County Council staff, schools and external groups. LCC / LSCP Prevent e-learning has been completed by 2756 individuals from health, LCC, charitable organisations, district councils and foster carers.

- Home Office Benchmark Assessment
  - An assessment of how LCC/Local Authorities are meeting the Prevent Duty requirements of the Counter-Terrorism and Security Act 2015. Graded as "exceeded" in 6 out of 7 categories, and "met" in 1, showing our full compliance with the Duty, in most cases performing higher than expected for a non-funded area.

- Lincolnshire continues to be a front runner in the East Midlands region
  - Our Training Strategy, Venue Hire policy, collaborative working and Channel Panel practices have been shared across several other local authorities as good practice.

- Autism Workshops
  - A key project is the continuance of the Autism Workshops we have run over the previous 3 years, provided through the Preventing Radicalisation Fund. This follows analysis of Prevent referrals showing that people with Autism are twice as likely to be referred than those who are neurotypical. Lincolnshire are leading on this bid, in conjunction with 3 other local authorities in the East Midlands. The workshops aim to provide parents, carers and professionals the skills and knowledge to understand the

specifics risks to Autistic children, and how to intervene. In 2026 over 350 individuals registered for these interactive workshops across the region.

- Membership & Referrals
  - The Prevent Steering Group includes a wide range of members, including several who do not sit within the "Prevent Duty". Membership includes the police, District representatives, ICB, LPFT, Community Health Service, Voluntary Sector, RAF, Lincolnshire Recovery Partnership, Department for Education, HMPPS, colleges and universities, as well as LCC adult, child and community safety services. The strength of the partnership is also reflected in the wide range of referrals submitted from different sectors. By far, the greatest proportion of referrals come from the education sector (44%). 58% of referrals were aged under 18, the majority being in the 11-15yrs category.

Preventive Activity: The Stay Safe Partnership

The Stay Safe Partnership (SSP) was established in 2014 to ensure that school-aged children in Lincolnshire received clear and consistent preventative education messages from partner agencies. Its aim is to support children in making informed decisions to keep themselves safe, while also promoting priority themes identified by the Safer Lincolnshire Partnership (SLP) and the Lincolnshire Safeguarding Children's Partnership (LSCP) across all schools in the county.

In its current form, the SSP is comprised of six core delivery partners, who all commit staff resource to the delivery programme:

- Lincolnshire County Council Community Safety Service (Stay Safe Team)
- Lincolnshire Fire and Rescue
- Lincolnshire Police
- Haven Domestic Abuse Service supporting South Holland and Boston area
- Lincolnshire Road Safety Partnership
- Horizon (Drug and Alcohol commissioned service for young people)

SSP supports a range of statutory duties and local strategies by delivering preventative education that helps reduce crime, serious violence, and harm to children. It contributes to responsibilities under the Crime and Disorder Act 1998 and Serious Violence Duty, working collaboratively to support the SLP Strategy 2025-2028. SSP activity also supports safeguarding duties under the Children Acts 1989 and 2004, including LSCP priorities to reduce online, sexual, and physical harm, alongside commitments within the Domestic Abuse Act 2021 and the Lincolnshire Domestic Abuse Partnership's prevention agenda. In addition, it aligns with

national and local drugs strategies by delivering early intervention and school-based prevention in line with From Harm to Hope and the Lincolnshire Drugs and Alcohol Strategy.

"As a teacher explaining these sorts of things students don't really take it in but when delivered by a professional in the field, it has a much more significant impact on the students." Skegness College

The demand for interventions offered by the partnership increases year on year. Further information on the content delivered is available via the Stay Safe Partnership Directory: https://www.lincolnshire.gov.uk/school-pupil-support/stay-safe-partnership

"The value of external and qualified presenters delivering the content cannot be understated - the format of the workshops is memorable to students and the disclosures we receive after the Relationships sessions indicate just how crucial the conversations are.." Kesteven and Sleaford High School

Stay Safe Partnership provide education inputs within Lincolnshire schools they therefore deliver in academic years. For the purpose of this report, the below updates are from the school academic year September 2024 to July 2025.

Key figures for 2024/2025:

- 6 Core Partners delivered Stay Safe Days to 22,863 students in 100% mainstream schools.
- LCC Stay Safe Team delivered Online Safety and Healthy Relationship workshops to an additional 45,240 primary students and teaching staff, a total reach of 68,103 students and staff.
- Lincs Police Education Team delivered to an additional 18,410 students, a total reach of 41,273 students. This figure does not include the delivery of their Mini Police Programme.
- Lincs Fire and Rescue deliver to Year 9-11 students within the Stay Safe Days. They delivered to 12,184 secondary students and an additional 4,738 primary students, a total reach of 16,922 students.
- Lincs Road Safety Partnership deliver to Year 7 and 8 students within the Stay Safe Days. They delivered to 9,923 secondary students and an additional 12,002 primary students, a total reach of 21,925 students.
- Horizon delivered to an additional 2,581 primary students. Reaching a total of 25,444 students.

Domestic Abuse Related Death Reviews 2025/26

Domestic Abuse Related Death Reviews, formally known as Domestic Homicide Reviews (DHRs), were established on a statutory basis under the Domestic Violence, Crime and Victims Act 2004. A key part of prevention and early intervention, DARDRs main purpose is to prevent domestic violence and homicide and improve service responses for victims by developing a coordinated multi-agency approach to ensure that abuse is identified and responded to effectively at the earliest opportunity. The overall responsibility for establishing a reviews sits with the SLP. This responsibility has been formally delegated by the SLP to LDAP. Assurance is provided by LDAP to the SLP on a 6 monthly basis. This will include an update on the volume and progress of DARDR's and learning.

As of April 2026, Lincolnshire currently has 16 active DARDRs and 7 Out of County Requests at various stages within the process. The percentage of suicide cases in Lincolnshire compared to Homicides is in line with a national upward trend and is likely due to many factors, including but not limited to, the National definition of Domestic Abuse introduced in the DA Act 2021 very clearly including suicide, the increased awareness of the effects that DA can have on an individual's state of mind and the vigilance from professional in recognising the links between the two things and raising those cases through the DARDRs process etc.

The table below gives an overview of the figures for 25/26 [NB data refers to financial year]:

In 2025/26	No. notifications received	DARDRs commissioned	Awaiting Decision Panel	Known to MARAC
Homicides	2	1	0	1
Suicides	5	3	0	2
Totals	**7**	**4**	**0**	**3**

Previous year comparison

In 2024/25	No. notifications received	DARDRs commissioned	Awaiting Decision Panel	Known to MARAC
Homicides	4	1	0	1
Suicides	3	2	1	0
Totals	**7**	**3**	**1**	**1**

County Wide Projects

County wide projects are designed to address key themes and priorities across the entire county. These initiatives can focus on specific cohorts of people, systems, processes or particular issues, but have a broader reach. This approach enables shared learning, consistency in practice, and the ability to implement large-scale improvements that benefit multiple communities.

Activities and achievements:

- Unemployment has been identified as a key driver of crime, serious violence and wider vulnerability across Lincolnshire, with strong links to reoffending, economic instability and safeguarding risks. Activity is focused on developing a cohort-based approach to prevention, including targeted employment pathways, trauma-informed support and improved multi-agency coordination. Some key activity so far includes:
  - Development of targeted employment pathways for priority cohorts
  - Integration of trauma-informed and person-centred support
  - Multi-agency approach to addressing complex and overlapping needs
  - Alignment with employment programmes, including Connect to Work
  - Strengthening early intervention and prevention through coordinated delivery

- The Case Management project is in development to address variation in systems, processes and approaches across partners, which can create challenges in coordination, information sharing and consistency of response. Activity will be focused on reviewing and strengthening multi-agency case management processes, improving information sharing and supporting a more consistent and victim-centred approach across the system. Numerous strands of activity have been carried out in the background to ensure the project brief is appropriate and meaningful.

Local Projects

Local projects are place-based and tailored to specific communities, allowing for a more targeted and responsive approach. These projects can focus on cohorts, systems, processes or issues, but are rooted in the unique needs and priorities of a particular area.

The Partnership has initiated projects in two priority locations, Skegness and Gainsborough, to test a more joined-up, place-based approach in communities experiencing higher levels of crime, harm and vulnerability. These locations were identified through analysis of data and insight, which highlighted a complex combination of deprivation, unemployment and elevated risk of crime and serious violence.

In Skegness, for example, over 70% of households experience at least one form of deprivation, with unemployment levels amongst the highest nationally and a significant proportion of crime linked to both local residents and transient populations. In Gainsborough, similarly high levels of deprivation and unemployment are coupled with persistent serious violence and high reoffending rates, with harm concentrated in specific hotspot areas.

These factors highlight the importance of targeted, locally tailored interventions that address not only crime itself, but the underlying drivers of vulnerability and harm.

Activities and achievements:

Between September and December 2025, the high-level projects briefs for both localities were collaboratively developed with partners. These briefs were strategically approved in December 2025 and with project groups formally being established to commence project related activity in January 2026.

- Extensive research and partnership working to develop a holistic community engagement plan with an underpinning aspiration to enhance our approach to co-production. Engagement activity, which includes establishing a Community Involvement Group and seeking the voices of those with lived experience, will commence in July 2026.
- Bringing agencies together to plan the delivery of a coordinated response to anti-social behaviour, serious violence, and vulnerability in hotspot areas. A framework for place-based approaches has been developed, providing a template for future locality-based projects.
- Mapping local services to improve system alignment and identify gaps in provision
- Supporting early intervention and prevention, particularly for young people and those at risk of escalation

Whilst these projects remain in the early stages of delivery, early indicators are already demonstrating positive progress. This includes strong partner engagement, improved coordination and alignment of activity across agencies, better use of data and insight to inform local responses, and positive engagement with local businesses and communities.

This work is also helping the Partnership to understand what approaches are most effective in different communities, informing the development of future place-based projects across Lincolnshire.

Serious Violence

The Serious Violence Duty was introduced in 2022. In addition to incorporating the Crime and Disorder Act 1998, the Serious Violence Duty (2022) calls on authorities within specified geographic boundaries to work collaboratively to "prevent people from becoming involved in serious violence, both as victims and perpetrators, and reduce instances of serious violence in the area" – Home Office (2022).
The World Health Organisation defines violence as: "the intentional use of physical force or power, threatened or actual, against oneself, another person, or against a group or community, that either results in or has a high likelihood of resulting in injury, death, psychological harm, maldevelopment, or deprivation". The Police, Crime, Sentencing, and Courts Act 2022 includes domestic abuse (which is addressed through the governance of the Lincolnshire Domestic Abuse Partnership), sexual offences, violence against property, and threats of violence within its provision for purposes of the Serious Violence Duty.

Activities and achievements:

- In February 2025 the Home Office allocated £358,133.50 grant funding for the 2025-2026 financial year. As a result, 10 projects were agreed by responsible authorities for delivery during that financial year.
- The same amount of funding was confirmed by the Home Office for the financial year 2026-2027, this will be allocated to several existing and new projects across Lincolnshire
- We continue to actively scan and listen to community concern and are eager to bring about new ways to reduce serious violence.
- The development of the Community Safety Data Scanning and Insight Board will enable us to respond quicker to emerging issues, targeting our county efforts in locations that need them most.

Communication and Engagement

Within the last year, the SLP has and will continue to deliver communication and engagement campaigns, as appropriate, to address the fear and perception of crime, promote clear signposting to reporting mechanisms, and increase public confidence in local services. Through consistent, targeted messaging and ongoing engagement with communities, these activities will support greater awareness, reassurance, and trust across Lincolnshire.

During 2025-2026 a range of communication and engagement activity has been and continues to be undertaken:

- Successfully continuing the SLP quarterly newsletter. There have now been 21 issues of the newsletter, including 1 special edition. Statistics show that we now have 120 subscribers, up again slightly on this time last year. We have also started working with a couple of internal and external partners, including Lincolnshire Fire & Rescue and CrimeStoppers for them to have regular segments within the newsletter.
- We successfully launched the refreshed SLP website in August 2025, incorporating a more engaging, colourful design to enhance the overall customer experience. The launch was actively promoted through LCC communications channels and the SLP newsletter to maximise reach and awareness.
- Establishment of an Engagement Task and Finish Group for the local projects. The membership includes partners with local knowledge and appropriate skills.
- Developed and jointly agreed, in partnership a shared definition and principles for community engagement.
- Development of a robust and holistic community engagement plan.

Finance

The below summarises the financial position in respect of the SLP. The SLP does not hold a standalone budget. However, the Community Safety Service at Lincolnshire County Council (LCC), which hosts the team supporting the SLP, receives financial contributions from partners to enable delivery. All income received has been utilised in line with agreed partnership priorities.

Financial Position Statement

Financial information presented reflects the best available agreed position at the time of reporting. Work is ongoing with partners to review funding arrangements, contribution methodologies, and overall resourcing requirements.

To support this, the SLP Finance Subgroup (formerly Task and Finish Group) is progressing work to:

- Review partnership funding formulas
- Ensure equitable and transparent contributions
- Strengthen financial planning, particularly in high-cost statutory areas

As a result, some partner contributions are currently presented at a summary level while this work is ongoing.

It should be noted that LCC contributions are more readily quantifiable due to the hosting arrangement for the SLP support function, whereas wider partner contributions include a combination of financial and in-kind support which is currently being further defined through this work.

Partner Monetary Contributions

Lincolnshire County Council Contributions

LCC provides significant in-kind and financial contributions to support the SLP. The figure below represents a conservative estimate, excluding a number of wider corporate contributions (e.g. analytical line management, budget management and commissioning support).

- Partnership management
- Co-ordination
- Analysis (with additional contributions from OPCC and District Councils)
- Domestic Abuse Related Death Reviews (DARDRs) contribution
- Business support
- Prevent coordination and training

Total estimated contribution: £395,000

Partner Contributions (Summary)

Partners including the Integrated Care Board (ICB), Lincolnshire Police and Crime Commissioner (OPCC), Lincolnshire Police, and District Councils provide financial contributions towards shared priorities including:

- Anti-Social Behaviour coordination
- Case Management system
- Domestic Abuse Related Death Reviews
- Analytical capacity

Detailed partner contributions are currently subject to review through the SLP Finance Subgroup and will be further refined in future reporting.

Domestic Abuse Related Death Reviews (DARDRs)

Domestic Abuse Related Death Reviews represent a significant and complex area of partnership expenditure. Demand is inherently unpredictable, and costs can span multiple financial years from the point of commission through to completion.

The SLP Finance Subgroup provides oversight of DARDR funding and expenditure, including assurance to partners.

To strengthen financial planning, work has been undertaken to review completed DARDRs and map expenditure profiles from the point of commission, including monthly spend patterns. This analysis is supporting improved forecasting and a more informed approach to future resource planning in this area.

Looking forward to 2026-2027:

In addition to business-as-usual activity, during 2026-7 the SLP will:

- Refine and formalise the performance framework.
- Develop performance dashboards for regular reporting.
- Strengthen outcome measurement, particularly in relation to prevention activity.
- Incorporate lived experience and community feedback into performance assessment.
- Provide clearer evidence of impact to support future scrutiny
- Capture learning to inform and assist future projects as and when initiated and evolve/refine our approach through learning

Glossary

AGM	Annual General Meeting
ASB	Anti-Social Behaviour
CPG	Core Priority Group
DA	Domestic Abuse
DARDRs	Domestic Abuse Related Death Reviews
DHRs	Domestic Homicide Reviews
HMPPS	His Majesty's Prison and Probation Service
ICB	Integrated Care Board
LCC	Lincolnshire County Council
LDAP	Lincolnshire Domestic Abuse Partnership
LPFT	Lincolnshire Partnership NHS Trust
LSCP	Lincolnshire Safeguarding Children's Partnership
MARAC	Multi-Agency Risk Assessment Conference
OPCC	Office of the Police & Crime Commissioner
PSG	Prevent Steering Group
RAF	Royal Air Force
SB	Strategy Board
SLP	Safer Lincolnshire Partnership
SNA	Strategic Needs Assessment
SSP	Stay Safe Partnership
SV	Serious Violence